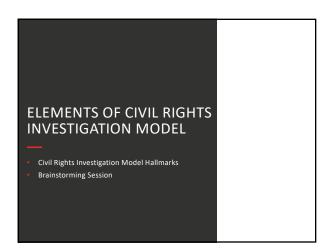


- 1	Brainstorming Session: Implementation and		
		IV.	Traits of an Effective Investigation
	Integration of Elements of Civil Rights Investigation Model	V.	Due Process/VAWA Procedural Requirements
II. Po	olicy Overview	VI.	Questioning Difficult Witnesses
Α.	Sexual Harassment	(L)	(Lying/Resistant/Quiet)
В.	Sexual Misconduct	VII.	Note-Taking, Recordkeeping, and Report Writing
C.	Non-Consensual Sexual Contact	VIII.	Evaluation of Evidence and Decision-making Skills
D.	Non-Consensual Sexual Intercourse	IX.	Analyzing the Information and Making a Finding
E.	Sexual Exploitation		
F.	Stalking	Χ.	The Investigation Report
G.	Relationship Violence	XI.	Sanctioning Practice
Н.	Bullying	XII.	The state of the s
I.	Hazing		Inclusive Investigations
J.	Discrimination	XIII.	Trauma
K.	Retaliation	XIV.	Investigating Retaliation Claims



CIVIL RIGHTS INVESTIGATION MODEL HALLMARKS



- Active identification and strategic gathering of evidence.
- Investigation is the center of the procedure for resolution.
- Grounded in the concepts of neutrality and equity.
- · Most effective for victim-based violations.

Actual or Constructive Notice

In Actual or Constructive Notice

In Actual or Constructive Notice

In International Constructive Notice

In International In

BRAINSTORMING SESSION



- Work with other attendees from your campus, or in groups of four to five.
- On your own, write a list of the three most attractive aspects of the civil rights investigation model for your campus.
- On your own, write a list of the three biggest impediments or challenges your campus may face in implementing or perfecting this model.
- Take turns sharing, and brainstorm as a group on ways to overcome the challenges. Share one challenge and one solution per group with the whole group.

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SEXUAL HARASSMENT	а <mark>т</mark> а	
Sexual harassment is: - Unwelcome, - Sexual, sex-based, and/or gender-based verbal, written, online, and/or physical conduct.		
 Sexual harassment may be subject to discipline when it takes the form of: Quid Pro Quo harassment; Retaliatory harassment; and/or Creates a hostile environment. 		
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QUID PRO QUO SEXUAL HARASSMENT



- Unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature,
- By a person having power or authority over another, when
- Submission to or rejection of such conduct is made either explicitly or implicitly a term or condition of rating or evaluating an individual's educational [or employment] progress, development, or performance.

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RETALIATORY HARASSMENT



- Any adverse employment or educational action taken against a person because of the person's participation in a complaint or investigation of discrimination or sexual misconduct.
- Also includes retaliation against a reporting party by the responding party or that person's friends or others who are sympathetic to the responding party.
- Also can include retaliation directed toward a third party because of that party's participation in a grievance process or for supporting a grievant.

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HOSTILE ENVIRONMENT



- A hostile environment is created when sexual harassment is:
- -Sufficiently severe, or
- -Persistent or pervasive, and
- -Objectively offensive that it:
 - Unreasonably interferes with, denies, or limits someone's ability to participate in or benefit from the school's educational [and/or employment], social and/or residential program.

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TOTALITY OF THE CIRCUMSTANCES	
• The frequency (persistent or pervasive), nature, and severity of the	
conduct. • Whether the conduct was physically threatening.	-
Whether the conduct was physically threatening. Whether the conduct was humiliating.	
The effect on reporting party's mental or emotional state.	
Whether conduct was directed at more than one person.	
Whether conduct was directed at more than one person. Whether the conduct unreasonably interfered with the reporting	
party's educational or work performance.	
Whether the statement is an utterance of an epithet which is offensive, or offends by discourtesy or rudeness.	
Whether the speech or conduct deserves the protection of academic freedom or of the First Amendment.	
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NON-CONSENSUAL SEXUAL CONTACT	
Non-consensual sexual contact is:	
- Any intentional sexual touching,	
However slight,With any object,	
By a person upon another person,	
 That is without consent and/or by force. 	
Sexual contact includes:	
- Intentional contact with the breasts, buttock, groin, or genitals,	
or touching another with any of these body parts, or making another touch you or themselves with or on any of these body	
parts; OR any other intentional bodily contact in a sexual manner.	
14 G 3/284, ATIKA, AEI KIRTA AEI KIR	
NON-CONSENSUAL	
SEXUAL INTERCOURSE	
Non-consensual sexual intercourse is:	
- Any sexual intercourse,	
However slight,With any object,	
By a person upon another person,	
– That is without consent and/or by force.	
a Non conceptual sound intersection in the	
Non-consensual sexual intercourse includes: Variable application by a pagin philate tanguage finance.	
 Vaginal or anal penetration by a penis, object, tongue or finger, and oral copulation (mouth to genital contact), no matter how slight the penetration or contact. 	

SEXUAL EXPLOITATION



 Occurs when individuals take non-consensual or abusive sexual advantage of another for their own advantage or benefit, or to benefit or advantage anyone other than the one being exploited, and that behavior does not otherwise constitute one of the other sexual misconduct offenses. Examples of sexual exploitation include, but are not limited to...

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SEXUAL EXPLOITATION (CONT.)



- · Invasion of sexual privacy.
- Prostituting another person.
- Non-consensual digital, video, or audio recording of nudity or sexual activity.
- Unauthorized sharing or distribution of digital, video, or audio recording of nudity or sexual activity.
- · Engaging in voyeurism
- Going beyond boundaries of consent (e.g., letting friends hide in the closet to watch you having consensual sex).
- Knowingly exposing someone to or transmitting an STI, STD, or HIV to another person.
- Intentionally/recklessly exposing one's genitals in non-consensual circumstances; inducing others to expose theirs.
- Sexually-based stalking and/or bullying may also be forms of sexual exploitation.

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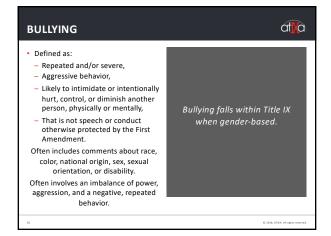
STALKING



- Stalking
- Repetitive and menacing,
- Pursuit, following, harassing, and/or interfering with the peace and/or safety of another.
- This definition of <u>stalking</u> also allows campuses to distinguish stalking from <u>lurking</u>, which is often fixation <u>without</u> menacing or harmful intent, and which is often steady state, whereas stalking often becomes more intrusive over time.
- May be a series of legal actions, but campus policy is <u>no</u>t required to mirror criminal standards in most jurisdictions.
- We distinguish the ATIXA model definition of stalking (as we do with Domestic Violence/Dating Violence) from the VAWA definitions which do not reflect best practices, and are used only for the reporting of crime-statistics.

C SUCUSUES.

INTIMATE PARTNER VIOLENCE (IPV) Violence or emotional abuse between those who are in or have been in an intimate or romantic relationship to each other. Examples include: Physical abuse by a spouse or partner such as hitting, slapping, pushing, or strangling. Sexual violence by a spouse or partner. Extreme verbal abuse by a spouse or partner. Other terms include interpersonal violence, relationship violence, dating violence, and domestic violence. Typically involves another code violation. If based on gender/sex, would fall within Title IX. Combines the VAWA offenses of domestic and dating violence.



Acts likely to cause physical or psychological harm or social ostracism to any person within the school community, when related to the admission, initiation, pledging, joining, or any other groupaffiliation activity (as defined further in the hazing policy). When sexual in nature (sex or gender-based is not applicable here because of the fraternity/sorority exception under Title IX)

OTHER MISCONDUCT OFFENSES



- Threatening or causing physical harm, extreme verbal abuse, or other conduct which threatens or endangers the health or safety of any person.
- Discrimination: actions that deprive other members of the community of educational or employment access, benefits, or opportunities on the basis of sex or gender.
- Intimidation, defined as implied threats or acts that cause an unreasonable fear of harm in another.
- Any rule violated on the basis of the reporting party's sex/gender, which is severe enough to cause a discriminatory effect.

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CONSENT IS...



- Informed, knowing, and voluntary (freely given),
- Active (not passive),
- Affirmative action through clear words or actions,
- That create mutually understandable permission regarding the conditions of sexual activity.
- Cannot be obtained by use of:
- Physical force, compelling threats, intimidating behavior, or coercion.
- • Cannot be given by someone known to be — or who should be known to be — mentally or physically incapacitated.

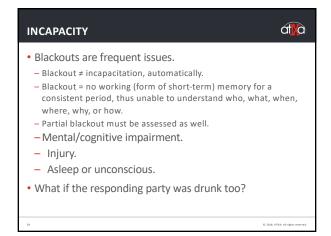
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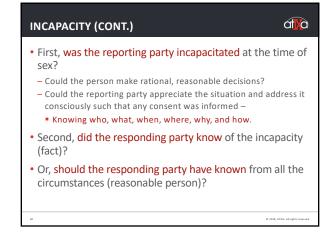
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OVERVIEW OF THE 3 QUESTIONS 1. Was force used by the responding party to obtain sexual 2. Was the reporting party incapacitated? a. If YES, could or should the responding party have known, that the reporting party was incapacitated (e.g., by alcohol, other drugs, sleep, etc.)? 3. What clear words or actions by the reporting party gave the responding party permission for each specific sexual or intimate activity that took place as it took place? **FORCE** • Was force used by the individual to obtain sexual access? • Because consent must be voluntary (an act of free will), consent cannot be obtained through use of force. • Types of force to consider: - Physical violence: hitting, restraint, pushing, kicking, etc. - Threats: anything that gets others to do something they wouldn't ordinarily have done absent the threat. - Intimidation: an implied threat that menaces and/or causes <u>reasonable</u> fear. atla **FORCE** • Types of force: • Coercion: the application of an unreasonable amount of pressure for sexual access. Consider: • Frequency. oIntensity.

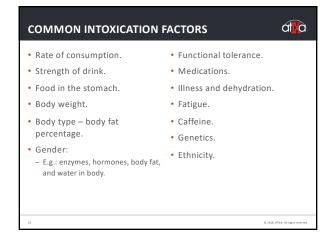
Duration.Isolation.

Incapacitation is a state where individuals cannot make rational, reasonable decisions because they lack the capacity to give knowing consent. What was the form of incapacity? Alcohol or other drugs. Incapacity * Impaired, drunk, intoxicated, or under the influence. Incapacity = an extreme form of intoxication. Administered voluntarily or without reporting party's knowledge. Rape drugs. Incapacitation is a determination that will be made after the incident in light of all the facts available. Assessing incapacitation is very fact-dependent.





SOME FACTS ABOUT ALCOHOL Most abused drug on college campuses. Most commonly used date rape drug. Time – the only sobering tool. One "drink" per hour. "Myth of puking." Pace of consumption. Food in the stomach. Carbonation and alcohol. Medications and alcohol.





BAC/BAL (CONT.)



- .05-.07: Buzzed; feeling of well-being; minor memory and coordination impairment.
- .07-.09: Slight impairment of coordination, vision, reaction time; judgment and self-control reduced.
- .10 -.125: Significant impairment of coordination, reaction times, and judgment; possible slurred speech.
- .13-.15: Severe motor impairment; blurred vision, loss of balance; judgment and perception severely impaired.

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BAC/BAL (CONT.)



- .16-.19: "Sloppy drunk;" increased negative feelings; possible nausea; blackout possible.
- .20: Dazed and disoriented; possible difficulty standing or walking; possible nausea and vomiting; blackouts possible.
- .25: Severe mental, physical, and sensory impairment; nausea and vomiting – asphyxiation concerns; blackouts possible.
- .35: Possible coma; level of surgical anesthesia.
- .40: Coma possible; death possible due to respiratory arrest.

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INCAPACITY ANALYSIS



- If the reporting party was not incapacitated, move on to the Consent analysis.
- If the reporting party was incapacitated, but:
- The responding party did not know it, AND
- The responding party could or should not have reasonably known it = policy not violated. Move to Consent analysis.
- If the reporting party was incapacitated, and:
 - The responding party knew it or caused it = policy violation. Sanction accordingly.
- The responding party should have known it = policy violation. Sanction accordingly.

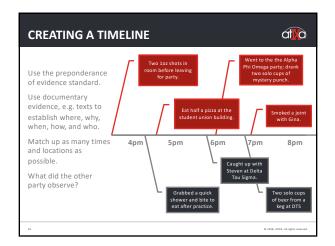
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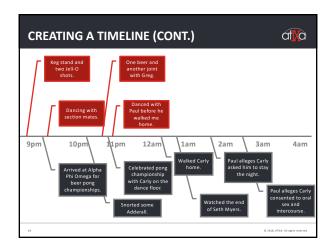
COPINE A TIMELINE	a¶o
CREATE A TIMELINE	
 First must determine by a "more likely t if the reporting party was incapacitated 	
- This inquiry will likely be triggered by statem	
next thing I remembered was" "I woke up and"	
"I don't remember anything after" - That is your cue to start a timeline of the even	ents during the
incident to make the first-level analysis of wl	ncident to make the first-level analysis of whether the reporting arty was incapacitated (using a preponderance of the evidence
standard).	nec of the evidence
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TIMELINE CONSTRUCT	a∏a
Begin the timeline at the time the incide	
starting at the time the reporting party alcohol/engaging in recreational drug us	-
- What were you drinking (e.g., wine, beer, or	
How much were you drinking (e.g., shot, 12How many drinks did you have?	oz., or large cup)?
Were you using any recreational drugs?	
- When did you eat? What did you eat?	
 Are you on any personal medications? THERE ARE BETTER WAYS TO ASK THESE QI 	IESTIONSI
THERE ARE BETTER WATS TO ASK THESE QU	JESTIONS:
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TIME INCOMETRICE (CONT.)	a∏a
TIMELINE CONSTRUCT (CONT.)	- Gira
 If reporting party did not have 	
drink, or only had a small amou	
to consider if the individual wa	s drugged.
You will need to ask: -Where were you when you were	drinking?
-where were you when you were-Did you leave your drink at any til	_
resume consuming?	nie tileli

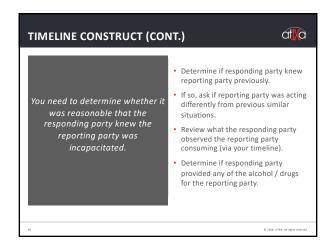
-Did anyone provide drinks for you?

TIMELINE CONSTRUCT (CONT.) Cues for possible incapacity: Slurring words Stumbling Incoherent Falling asleep Throwing up Disoriented Acting unusual (e.g., not making sense, appearing drunk, etc.) And, if responding party knows reporting party, was s/he acting different from the way s/he usually acts?









Question 3 is the Consent question: What clear words or actions by the reporting party gave the responding party permission for the specific sexual activity that took place as they took place? Equity demands a "pure" consent-based policy, defining what consent is rather than defining it by what it is not (e.g., force, resistance, against someone's will, unwanted, someone unable to consent, etc.).

RULES TO REMEMBER



- No means no, but nothing also means no. Silence and passivity do not equal permission.
 (Affirmative consent)
- To be valid, consent must be given immediately prior to or contemporaneously with the sexual activity.
- Consent can be withdrawn at any time, as long as that withdrawal is clearly (verbally or nonverbally) communicated by the person withdrawing it. BUT SEE ABOVE!

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DUE PROCESS What is Due Process? Due Process in Procedure Due Process in Decision

WHAT IS DUE PROCESS?



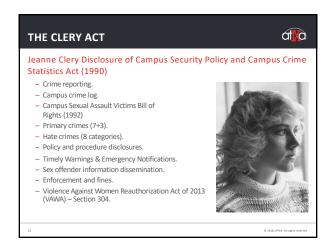
- The set of rights-based protections that accompany disciplinary action by a college or university.
- Dictated by system and campus policies and procedures.
- Evolution of Due Process in education
- Dean Wormer; Principal Strickland (1950's)
- Dixon v. Alabama (1961)
- Constituency-based policies and procedures
- Castles of Due Process & Student Judicial
- Student Conduct Administration
- Civil Rights Investigation Model

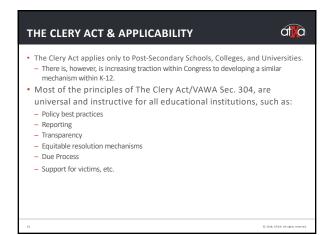
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afta **DUE PROCESS IN PROCEDURE** · A school's process should include (at a minimum): -Notice of Allegation and/or Investigation. -Notice of Hearing. -Right to present witnesses. -Right to present evidence. -Opportunity to be heard and address the allegations and evidence. -Right to appeal. (recommended). atla **DUE PROCESS IN DECISION** • A decision must: -Be based on a fundamentally fair rule or policy. -Be made in good faith (i.e., without malice, ill-will, or bias). - Have a rational relationship to (be substantially based upon, and a reasonable conclusion from) the evidence. -Not be arbitrary or capricious. Sanctions must be reasonable and constitutionally permissible. **VAWA SEC. 304 &** THE CLERY ACT Overview of the Clery Act and VAWA VAWA 2013's "Big Four" Crimes

Procedures for Victims
Procedures Institutions Will Follow
Institutional Disciplinary Policies and Procedures





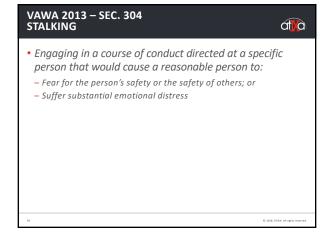


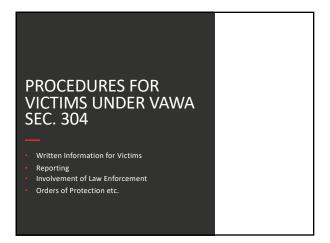


VAWA 2013 – SEC. 304 DATING VIOLENCE • Violence committed by a person: - Who is or has been in a social relationship of a romantic or intimate nature with the victim; and - Where the existence of such a relationship shall be determined based on a consideration of the following factors: • Length of the relationship • Type of relationship • Frequency of interaction between the persons involved in the relationship - Includes sexual or physical abuse or the threat of such abuse - Does not include acts covered under definition of domestic violence - Any incident meeting this definition is considered a crime for purposes of Clery Act reporting.

VAWA 2013 – SEC. 304 DOMESTIC VIOLENCE • Felony or misdemeanor crimes of violence committed by: - A current or former spouse or intimate partner of the victim - A person with whom the victim shares a child in common - A person who is cohabitating with or has cohabitated with the victim as a spouse or intimate partner - A person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred - Any other person against an adult or youth victim who is protected from that person's acts under the domestic or family violence laws of the jurisdiction • Any incident meeting this definition is considered a crime for purposes of Clery Act reporting.

VAWA 2013 – SEC. 304 SEXUAL ASSAULT at la • Forcible sex offense - "is defined as any sexual act directed against another "Sexual assault" means person, forcibly and/or against an offense classified as a that person's will; or not forcibly or against the person's forcible or non-forcible will where the victim is sex offense under the incapable of giving consent." uniform crime reporting • Non-forcible sex offense – is system of the FBI." defined as unlawful, nonforcible sexual intercourse. (Sex with a minor or incest.)





• Your ASR statement must include "the procedures victims should follow if a crime of dating violence, domestic violence, sexual assault or stalking has occurred" - "Including written information about the importance of preserving evidence that: • May assist in proving that the alleged criminal offense occurred, or • May be helpful in obtaining a protection order" - Additionally, the Clery Handbook recommends that institutions: • "provide information about where to obtain forensic examinations," that such exams do not require filing a police report, and are helpful to preserve evidence

VAWA: PROCEDURES FOR VICTIMS "How and to whom the alleged offense should be reported" This includes any person or organization that can assist a victim The Clery Handbook recommends providing a listing of local victim services organizations It also tacitly recommends the institution develop a relationship with local victim services resources

• "Options about the involvement of law enforcement and campus authorities, including notification of the victim's option to: • Notify proper law enforcement authorities, including on-campus and local police • Be assisted by campus authorities in notifying law enforcement authorities if the victim chooses, and • Decline to notify such authorities" • Clarifications from The Clery Handbook: • An institution's ASR statement must provide specific contact information for the authorities • An institution's ASR statement must also explain what is involved in making a police report Note: The Clery Handbook adds: "The statement that your institution will comply with a student's request for assistance in notifying authorities is mandatory"

VAWA: PROCEDURES FOR VICTIMS atta • "Where applicable, the rights of victims and the institution's responsibilities for orders of protection, "no contact" orders, restraining orders, or similar lawful orders issued by a criminal, civil or tribal court, or by the institution": - This must include "all rights that a victim may have to obtain" such an order - The Clery Handbook adds that institutions must: • Let students know what legal options are available to them and under what circumstances Tell students how to request information about the available options and provide specific contact information • Provide instructions and specific contact information for how to file a request for each of the options Disclose the institution's responsibilities for honoring such requests and complying with these orders Provide clear information about what the victim should do to enforce an order of

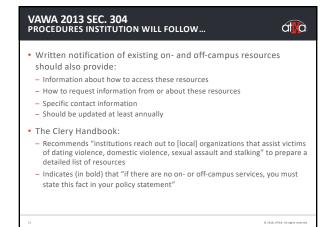


Nama 2013 SEC. 304 PROCEDURES INSTITUTION WILL FOLLOW... Information about how confidentiality of victims and other necessary parties will be protected, including: How publicly available recordkeeping will be accomplished without including identifying information about the victim, to the extent permissible by law Maintain confidentiality of accommodations or protective measures provided to the victim (unless confidentiality would impair institution's ability to provide these measures)

Name applies for the Daily Crime Log A The Same applies for the Daily Crime Log A The Same applies for the Daily Crime Log A The Same applies for the Daily Crime Log A The Same applies for the Daily Crime Log A The Same applies for the Daily Crime Log A The Same applies for the Daily Crime Log

VAWA 2013 SEC. 304 PROCEDURES INSTITUTION WILL FOLLOW... "In some cases, an institution may need to disclose some information about a victim to a third party to provide necessary accommodations or protective measures" Should only disclose what is necessary to provide the accommodations or protective measures in a timely manner Policy should also state: Who determines what and to whom information about a victim should be disclosed How the disclosure decision will be made The Clery Handbook recommends informing victim of disclosure prior to disclosing Institution should tell the victim what information, with whom, and why the identifying information will be shared

VAWA 2013 SEC. 304 PROCEDURES INSTITUTION WILL FOLLOW... • Institution will provide written notification to students and employees about existing resources: - Counseling - Health - Mental health - Victim advocacy - Legal assistance - Visa and immigration assistance - Student financial aid - Other services available for victims - Both within the institution and in the community



Accommodations must be available regardless of whether victim chooses to report to campus or local law enforcement Protective measures should minimize the burden on the victim – consider on a case-by-case basis Additionally, the statement should "state that the institution is obligated to comply with a student's reasonable request for a living and/or academic situation change following an alleged sex offense" – Clarify all available options Identify how and who will determine what measures to take

VAWA 2013 SEC. 304 REASONABLE ACCOMMODATIONS • Considerations for reasonableness include, but are not limited to: - The specific need expressed by the complainant - The age of the students involved - The severity or pervasiveness of the allegations - Any continuing effects on the complainant - Whether the complainant and the alleged perpetrator share the same residence hall, dining hall, transportation or job location - Whether other judicial measures have been take to protect the complainant (e.g.: civil protection orders)

VAWA 2013 SEC. 304 "PROCEEDING" "Proceeding" is defined broadly as: - "all activities related to a non-criminal resolution of an institutional disciplinary complaint, including, but not limited to, fact-finding investigations, formal or informal meetings, and hearings" - "Proceeding does not include communications and meetings between officials and victims concerning accommodations or protective measures to be provided to a victim" This disclosure is required for any and all faculty, student, and staff disciplinary procedures "You must follow the procedures described in your statement regardless of where the alleged case of dating violence, domestic violence, sexual assault or stalking occurred (i.e., on or off your institution's Clery Act geography)"

VAWA 2013 SEC. 304 STANDARD OF EVIDENCE ASR Policy statement of disciplinary procedures must also include a description of the "standard of evidence that will be used during any institutional disciplinary proceeding arising from an allegation of" the four VAWA offenses No specific standard required However, the institution must use the standard of evidence described in the statement in all such proceedings

ASR Policy statement of disciplinary procedures must also "list all the possible sanctions that the institution may impose following the results of any institutional disciplinary proceeding for an allegation of" the four VAWA offenses No specific sanctions are required "Must list ALL of the possible sanctions...for each VAWA offense" Must be specific: e.g. type and length of a suspension, including requirements for reinstatement If you use a sanction not in this list, it must be added in the next ASR

VAWA 2013 SEC. 304 PROTECTIVE MEASURES



- ASR Policy statement of disciplinary procedures must also "describe the range of protective measures that the institution may offer to the victim following an allegation of" a VAWA offense
- Unlike sanctions, institutions must not list all protective measures, "but they must describe the range of protective measures they may offer"
- Examples include:
- Orders of protection, no contact orders, etc.
- Transportation assistance or security escorts
- Academic accommodations
- Changes in living and work situations

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INSTITUTIONAL DISCIPLINARY POLICIES & PROCEDURES: ASR DISCLOSURES

- Disciplinary Procedures
- Annual Training for Officials
- Advisors
- Simultaneous Notification

VAWA 2013 SEC. 304 DISCIPLINARY PROCEDURES

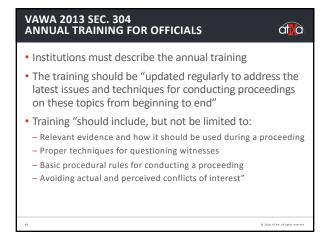


- Prompt, Fair, and Impartial Process
- Prompt, designated timeframes (can be extended for good cause with notice to parties)
- Conducted by officials free from conflict of interest or bias for either party
- Consistent with institutions' policies
- Transparent to accuser and accused
- Timely and equal access to parties "and appropriate officials to any information that will be used during informal and formal disciplinary meetings and hearings"

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Proceedings must "be conducted by officials who, at a minimum, receive annual training on: Issues related to the four VAWA offenses How to conduct an investigation and a hearing process that: Protects the safety of victims Promotes accountability Caution: this does not mean the training should be biased or slanted in favor the reporting party Ensure training is equitable and covers not just victim-based issues, but also those pertaining to a responding party



Provide accuser and accused with the same opportunity to have others present including an advisor of their choice for "any institutional disciplinary proceedings" and "any related meetings" An advisor is "any individual who provides the accuser or accused support, guidance or advice" An advisor is optional and can be anyone (including an attorney or a parent) Institutions can restrict role of advisors in proceedings as long as both parties' advisors have the same restrictions Institutions should notify parties of these restrictions prior to proceedings Institutions can train a pool of advisors the parties can use, but cannot restrict advisors to just the pool Advisors can serve as proxies if an institution so chooses

VAWA 2013 SEC. 304 SIMULTANEOUS NOTIFICATION • Require simultaneous notification, in writing, to both accuser and accused, of: - The result of any institutional proceeding arising from allegations of VAWA offenses • Result "defined as any initial, interim and final decision by any official or entity authorized to resolve disciplinary matters within the institution" • Result = Finding, Sanction, and Rationale Note: The Clery Handbook contains an explicit FERPA exclusion - Procedures for appeal (if any) - Any change to results - When such results become final

What must be included in the rationale? How evidence and information presented was weighed How the evidence and information support the result and the sanctions (if applicable) How the institution's standard of evidence was applied Simply stating the evidence did or did not meet the threshold is insufficient Simultaneous: "means that there can be no substantive discussion of the findings or conclusion of the decision maker, or discussion of the sanctions imposed, with either the accuser or the accused prior to simultaneous notification to both of the result"

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VAWA 2013 SEC. 304 SIMULTANEOUS NOTIFICATION

• The ASR statement must include "a statement that when a student or employee reports they have been a victim of any of the VAWA offenses (either on or off campus) the institution "will provide the student or employee a written explanation of the [their] rights and options" - "Must be a prepared, standardized and written set of materials, including detailed information regarding a victim's rights and options - "This does not mean that you hand the student a copy of the [ASR] or the policy statements contained in the [ASR]

QUESTIONING WITNESSES Challenging/Difficult Witnesses/Lying Witnesses Resistant/Quiet Witnesses

WITNESSES	a∏a
Set the tone: Thank them. Review your role as a neutral fact-finder. Put them at ease — ask about them without being phony. Acknowledge their hesitation. Review retaliation against a witness. Review immunity. Review confidentiality. Review expectation of truthfulness.	

CHALLENGING/DIFFICULT/LYING WITNESSES In a non-accusatory way, explain how their statements don't "make sense." Allow opportunity for witness to restate. Try to gauge why they are lying – Fearful? Embarrassed? Protective? Try to address their motivation individually, with understanding. If they continue to lie, confront and explain the repercussions for lying in an investigation. Calmly bring them back to the questions. If needed, leave the door open to follow up.

RESISTANT AND QUIET WITNESSES



- Gauge their resistance or hesitation and try to address their motivation individually.
- Answer their questions about the process.
- Back up when needed.
- If they open up, be responsive.
- Explain expectations of the school and rationale for the duty to participate.
- Advance preparation will help when open-ended questions don't work.

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OTHER CONSIDERATIONS



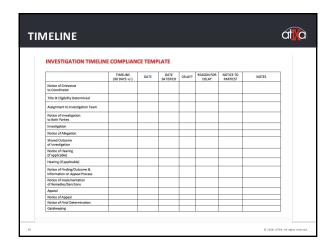
- Consider who should conduct the interview.
- Ask open-ended questions first.
- Allow time.
- Utilize breaks.
- Remain calm and professional.
- If you ask a bad question, simply apologize, restate, correct, etc.

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NOTE-TAKING, RECORDKEEPING AND REPORT WRITING What Kinds Of Notes Should Be Kept? Note-Taking

WHAT KINDS OF NOTES SHOULD BE KEPT? Assemble an investigative file and keep it in a secure location. Keep a timeline of the steps in the process, including dates of all meetings and interviews. Interviews – notes vs. recording. Notes – handwritten vs. computer. Interviewee verification. Records of all contacts, including emails and phone calls with all parties.



NOTE-TAKING afta
Taking notes may slow down the interview in a good way – may help detect deception.
Use pre-prepared numbered questions as a framework, but be flexible.
Note-taking should occur throughout the entire interview, not just when the responding party makes a pertinent disclosure or an "incriminating" remark.
Documentation is critical: you are creating the record of the complaint.
Remember that students have the right to inspect their education record under FERPA.
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atla **NOTE-TAKING (CONT.)** • Notes should be complete and detailed. - Important for assessing credibility. - Decision may turn on small details. • Where possible, include verbatim statements on critical issues – Use their words, not yours. Keep notes on what is told to the reporting party, responding party, and witnesses. • Summarize perceptions of credibility, honesty, etc. atla **NOTE-TAKING (CONT.)** • Remember that "sole possession" FERPA exception is very limited. • Date all records and include who was present at any meetings; number pages. • Review your notes before the interview concludes. • Clarify anything you are unclear about. \bullet Document any refusal to answer, evasion, or refusal to participate. · Capture key quotes. • Review and finalize notes immediately upon completion of **EVALUATION OF EVIDENCE** AND DECISION-MAKING **SKILLS** Understanding Evidence Credibility Analyzing the Information

Making a Finding

Formal rules of evidence do not apply. If the information is considered relevant to prove or disprove a fact at issue, it should be admitted. If credible, it should be considered. Evidence is any kind of information presented with the intent to prove what took place. Certain types of evidence may be relevant to the credibility of the witness, but not to the charges. Consider if drugs or alcohol played a role. If so, do you know what you need to know about the role of alcohol on behavior? Timing? Incapacitation? Look for evidence of prior planning.

CREDIBILITY Credible is not synonymous with truthful. Memory errors do not necessarily destroy witness credibility, nor does some evasion or misleading. Refrain from focusing on irrelevant inaccuracies and inconsistencies. Pay attention to the following factors...

PACTORS TO CONSIDER FOR CREDIBILITY Demeanor. Nonverbal language. Demeanor issues should be cue to ask more questions. Non-cooperation. Look for short, abrupt answers or refusal to answer. OK to ask, "You seem reluctant to answer these questions —can you tell me why?" Logic/consistency. Ask yourself, "Does this make sense?" Corroborating evidence. Inherent plausibility — is the evidence more likely than the alternative?

	_
MAKING CREDIBILITY DETERMINATIONS	
MAKING CREDIBILITY DETERMINATIONS	
Look at consistency of story – substance and chronology of statements.	
Consider inherent plausibility of all information given.	
Look for the amount of detail (facts) provided. Factual detail should be assessed against general allegations, accusations, excuses, or denials that have no supporting detail.	
Pay attention to non-verbal behavior, but don't read too much into itthis isn't Lie to Me.	
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ANALYZING THE INFORMATION	
Examine only actions that have a direct relation to the situation under review or a pattern of incidents.	
Explore motivation, attitude, and behavior of reporting party,	
responding party, and witnesses.	
Apply relevant standards: Force, incapacity, and consent.	
Unwelcomeness, reasonable person, and discriminatory effect.	
Analyze the broadest, most serious violations first and make a determination of each and every violation alleged, element by	
element.	
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	•
ANALYZING THE INFORMATION (CONT.)	
ANALYZING THE INFORMATION (CONT.)	
Assessing each answer: for each piece of information you	
have as a result of your analysis and matching your need	
to assess its evidentiary value. Measure with the following questions:	
- Is the question answered with fact(s)?	
– Is the question answered with opinion(s)?	
– Is the question answered with circumstantial evidence?	
	-

FOCUS ON WHAT YOU DON'T KNOW, RATHER THAN WHAT YOU DO



- Find an opportunity to let your subconscious work on the gaps in information (e.g., yoga, meditation, etc.).
- If you are too busy analyzing what you know, you won't focus on the need to identify what is missing, what is yet to be obtained, or why certain witnesses have not told you things that it would have been logical or expected to hear from them.
- Look for evidence that should be there that is not, for some reason.

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MAKING A FINDING



- Review the institutional policies in play.
- Parse the policy.
- Specific findings for each policy and each responding party.
- Pose key questions.
- Review the evidence and what it shows (relevance).
- Assess credibility of evidence and statements as factual, opinionbased, or circumstantial.
- Determine whether it is more likely than not policy has been violated.
- Cite concretely the reasons for you conclusions.

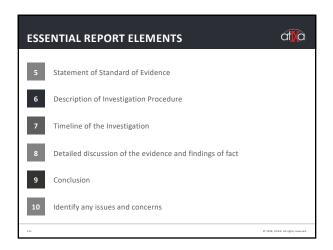
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THE INVESTIGATION REPORT Service of the point of the poi

Helpful to have a "skeleton" outline of what report will include. The report should: Detail the allegations and how they were brought forward. Explain the role of the parties and witnesses, and any relations between them. Summarize information collected. Address evidence collected (e.g., direct, circumstantial, documentary, and expert).





THE INVESTIGATION REPORT (CONT.)	afta
The investigation report is the one comprehensive document summarizing the investigation, including: Results of interviews with parties and witnesses. Results of interviews with experts. Summary of other information collected (i.e., information from	rom
police reports including pretext calls, medical exams, video surveillance and photographs, copies of texts, emails, and so	
networking messages, etc.).	Ociai
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THE INVESTIGATION REPORT (CONT.)	a∏ a
Assess weight, relevance, and credibility of information gathered.	ion
Assess credibility of parties.	
Explain unsuccessful attempts to collect information and/or interview witnesses.	
Highlight key factual findings for each allegation.	
 The report should reference or contain all policies and procedures currently applicable. 	ıd
procedures currently applicable.	
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	a f ia
Develop how prior, similar acts by the responding par are relevant and to what.	rty
Measure the information gathered against the policie alleged to have been violated, applying the standard of	
proof (analysis).	J.
Recommend a finding on whether the policy has been violated, or make the finding, depending on your products.	
violated, of make the infallig, depending on your pro-	ness.

SANCTIONING IN SEXUAL MISCONDUCT CASES —		
SANCTIONING IN SEXUAL MISCONDUCT CA (CONT.)	ASES at la	

Title IX and case law require: Bring an end to the discriminatory conduct (Stop). Take steps reasonably calculated to prevent the future reoccurrence of the discriminatory conduct (Prevent). Restore the reporting party as best you can to their pre-deprivation status (Remedy). Real clash with the typically educational and developmental sanctions of student conduct processes. Sanctions for serious sexual misconduct should not be developmental as their primary purpose; they are intended to protect the reporting party and the community.

WHAT SANCTIONS?	a∏a
 A student is found responsible for non-consensual sexual intercourse involving another student; the panel determined reporting party was incapacitated and the responding party have known of this incapacity. The panel felt that part of the problem was the students' inexperience sexual matters and poor communication. The responding party is an excellent student and is well-liked by camp community; he will graduate in a month. The reporting party indicates that she does not want the responding party is suspended or expelled. 	should with

WHAT SANCTIONS?



- A male tenured faculty member is found responsible for nonconsensual sexual intercourse involving a female student who is not in any of the professor's classes.
 - The investigator determines that the student was incapacitated and the responding faculty member should have known of that incapacity.
- The faculty member is a full professor holding a prestigious endowed chair position.
- The student and the professor had consensual sex five times after the nonconsensual incident.
- The student brought the allegation shortly after the faculty member began sleeping with the student's friend.

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NEUROBIOLOGY OF TRAUMA

- Introduction to Trauma
- Neurobiological Impact of Trauma
- Considerations for Interviewing

WHAT IS TRAUMA?



Exposure to an event or events that creates a real or perceived threat to life, safety, or sense of well being and bodily integrity.

May result from:

- War.
- Natural disasters.
- Severely distressing events
- Violence
- Including Intimate Partner Violence, Sexual Violence, Stalking, etc.

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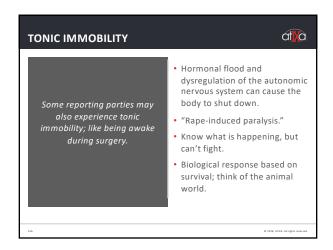
HOW THE BRAIN AND BOD' RESPOND TO TRAUMA	Y after
DATE SAMELIA CREGATE CITIES PROPRIATE CORRECT PROPRIATE AMICIOLA PROPRIATE AMICIOLA PROPRIATE AMICIOLA PROPRIATE AMICIOLA AMICIOLA AMICIOLA PROPRIATE AMICIOLA A	 Hypothalamus Pituitary Hippocampus Amygdala
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• When the amygdala senses a threat in the form of sexual assault, it signals to the hypothalamus, which signals to the pituitary gland, which signals to the adrenal gland, which releases hormones or chemicals throughout the body to help react to the threat and likely trauma. • 'The amygdala does not distinguish between "types" of sexual assault, - E.g., stranger or acquaintance, but interprets them equally as threats to survival. • The amygdala also does not typically differentiate between an actual threat and a perceived or subjective threat. - Sometimes also a function of prior experiences, rather than the immediate situation.

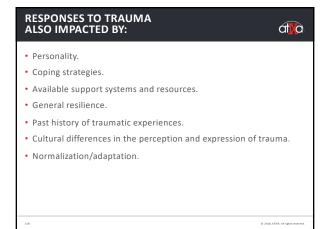
A release of a number hormones into the body to prompt survival and coping – can occur during an event perceived as traumatic Catecholamine (adrenaline): responsible for fight or flight; creates mobilization, but impairs rational thought and decision-making. Opioids: to deal with pain; creates flattening affect. Cortisol: increases energy production during stressful situations; impairs blood sugar levels, immune system, and other bodily systems. Oxytocin: promotes good feelings to counterbalance sensation of pain.

The hormonal flood may last for 96 hours (four days) and may be reactivated by a triggering event. Physical toll on body: headaches, body ache, and GI issues. Compromised decision-making. Emotional swings. Self-medicating behaviors. Yet we sometimes expect reporting parties to make major decisions and recount the incident during this time.

Hormones are released in varying amounts and may result in behavioral differences among reporting parties: • Fight, Flight, Freeze – not a choice. • Also impacted by chemical surge into prefrontal cortex, impairing ability to think rationally. • May present to you as confused, laughing, crying, flat, angry, irritable, or variable.



MEMORY AND TRAUMA Memory is formed in two steps: Encoding: organizing sensory information coming into brain. Consolidation: grouping into memories and storing the stimulus. Trauma can interfere with the encoding and/or the consolidation of memory. May create fragmented memories. Recall can be slow and difficult. Alcohol may interfere further with memory. However, sensory information (smell, sound, etc.), may still function properly



Expecting a reporting party to give a linear account in the days after an incident, or after having been triggered, is not always realistic. Memory fragmentation can occur. Having "inconsistent" memory, pausing, and stumbling to provide an account are not outside the bounds of what one could expect from a person who has experienced trauma. Considerations for credibility assessment?

ADDITIONAL IMPACTS DURING THE 96 HOURS afla • Physical toll on body: headaches, body ache, and GI · Compromised decision-making. • Emotional swings. • Self-medicating behaviors. af la INTERVIEWING CONSIDERATIONS • Allowance for sleep cycles prior to interviews (if within 96-120 hrs). - One to two sleep cycles makes a big difference in ability to connect memories. • A non-linear account, with jumping around and scattered memories is not uncommon. • If alcohol is an additional factor, narrow and detailed questions will be difficult for reporting parties to access and may create additional stress. • Use open-ended questions. • Don't interrupt or barrage with questions. • Use strategies that pull out fragmented memories. • Be patient during the interview and allow time. **QUESTIONING AND TRAUMA** • Empathy is critical. - However, remember to remain impartial. • Tell me more about... • Help me understand your thoughts when... • What was going through your mind when...

- Physically

• What are you able to remember about...?

• What were your reactions to this experience?

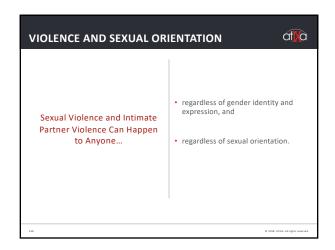
• What, if anything, can't you forget about this experience?

afla **TRAUMA & CREDIBILITY** • Trauma can negatively impact a reporting party's credibility. • Trauma may help explain: - Inconsistencies in a reporting party's statement. Lack of linearity in a reporting party's account or statement. - Reporting party's lack of memory about an incident. - Memory errors by the reporting party. - Reporting party's demeanor or affect. - Reporting party's brief answers, or answers lacking in detail. affa **TRAUMA & CREDIBILITY** · However, while trauma may help explain issues that impact credibility, it typically does NOT excuse them. - An assessment of credibility must focus on issues such as the reliability, consistency and believability of the parties. - If, for example, a reporting party's account is inconsistent or variable, lacking in detail, or has material memory gaps, it typically lacks credibility. - An understanding of trauma and its impact will provide insight as to why some credibility deficits exist, but a trauma-informed understanding should not materially impact a credibility assessment. • Use caution because actual or perceived trauma may have little or nothing to do with consent. **INCLUSIVE INVESTIGATIONS** Working with Gender Non-Conforming Individuals

Working with LGBTQ Individuals Same-Sex Sexual Violence Hate-Based Misconduct

Biological Sex: References chromosomes, hormones, reproductive organs, and genitalia. Gender: Refers to the attitudes, feelings, and behaviors that a given culture associates with biological sex. Gender Identity: Internal sense of gender. Gender Expression: Outward expression of gender, often through clothing, behavior, posture, mannerisms, speech patterns, and activities. Transgender: Umbrella term referring to a wide range of persons whose gender identity or expression may not match the gender assigned at birth.

TERMINOLOGY (CONT.)			
Sexual Orientation: Who a person is attracted to sexually or romantically, on a continuum (e.g., gay, lesbian, bisexual, heterosexual, asexual, and pansexual).			
Queer: An umbrella term referring to all LGBT persons.			
Transgender people may have any sexual orientation.			
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VIOLENCE AND SEXUAL ORIENTATION



- Lesbians and gay men reported IPV and sexual violence over their lifetimes at levels equal to or higher than heterosexuals:
- 44% of lesbian women, 61% of bisexual women, and 35% of heterosexual women experienced rape, physical violence, and/or stalking by an intimate partner in their lifetime.
- 26% of gay men, 37% of bisexual men, and 29% of heterosexual men experienced rape, physical violence, and/or stalking by an intimate partner at some point.
- Approximately one in five bisexual women (22%) and nearly one in 10
 heterosexual women (9%) have been raped by an intimate partner in their
 lifetime.

Source: The Centers for Disease Control and Prevention's (CDC) National Intimate Partner and Sexual Violence Survey (NISVS

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RELUCTANCE TO REPORT



- Concern about a homophobic response.
- Concern about preconception that sexual assault cannot occur between same sex partners.
- Fear of exposing LGBT community to negative stereotypes.
- Fear of the impact a report may have on a small, sometimes close-knit community on campus.
- Fear of being outed and implications for medical treatment.
- Concern about how "systems" will respond, especially law enforcement.
- Previous negative experiences with school staff, the law, or community members.
- Fear that male-on-male sexual violence in connection with hazing/bullying will be reduced to "boys being boys."

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CONSIDERATIONS FOR INVESTIGATIONS



- Assume nothing and allow for self-identification.
- Provide a safe, non-judgmental, and respectful environment.
- A visible reaction may negatively impact rapport.
- Use inclusive language; reflect language used by the parties during interviews and in all communication.
- Be mindful of how power dynamics and targeting can come into play.
- Don't expect parties to "educate you." Stick to the facts.
- Anticipate heightened confidentiality concerns.
- Use your campus or community-based experts.
- Ask for additional education or training if needed.
- Be aware of your biases.

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HATE-BASED MISCONDUCT Targeting persons based on their real or perceived membership in an historically oppressed group. • When sex or gender is the basis, it's a TIX. • Be aware that trauma may be especially severe for the reporting party. • Reporting party may have heightened concerns about safety and retaliation. • Investigations may focus on identification of responding party or parties.



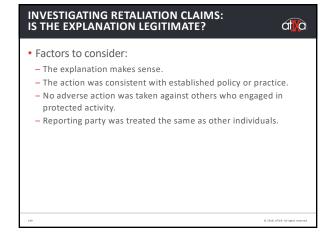


INVESTIGATING RETALIATION CLAIMS: KEYS TO UNDERSTANDING atta • Establishing retaliation, unlike establishing sexual harassment, requires proving motive – the intent to retaliate. • Since someone's intention is rarely displayed openly, the legal framework is about whether a retaliatory motive can be inferred from the evidence. • Gathering details of what occurred is critical. **PRELIMINARY ELEMENTS** affa OF A RETALIATION CLAIM • The following elements establish an inference of retaliation: – Did the reporting party engage in protected activity? Usually straightforward, • Unless there is a question of reasonableness of belief or manner. – Was reporting party subsequently subjected to adverse action? - Do the circumstances suggest a connection between the protected activity and adverse action? • Did individual accused of retaliation know about activity? • How soon after the protected activity did the adverse action occur? If these three elements are not shown, the claim fails. **RETALIATION AND ADVERSE ACTION** • Common definition of adverse action: - Significantly disadvantages or restricts the reporting parties as to their status as students or employees, or their ability to gain the benefits or opportunities of the program; or - Precluded from their discrimination claims; or - Reasonably acted or could act as a deterrent to further protected

adverse action very broadly.

- The U.S. Supreme Court and the federal courts have defined

INVESTIGATING RETALIATION CLAIMS: REBUTTING THE INFERENCE What is the stated non-retaliatory reason for the adverse action? Is the explanation for the action legitimate on its face? Is there evidence that the stated legitimate reason is a pretext? This is the heart of the case – is the explanation the true reason? The preponderance of the evidence must establish that the adverse action was motivated by retaliation.



INVESTIGATING RETALIATION CLAIMS IS THERE EVIDENCE OF PRETEXT? Factors to consider: The explanation given is not credible. Other actions by the same individual are inconsistent with the explanation. The explanation is not consistent with past policy or practice. There is evidence of other individuals treated differently in similar situations.

QUESTIONS?	

CONTACT INFORMATION